So What is ALARP?

“The concept stage provides the greatest opportunity to achieve the lowest residual risk by considering alternative options”

The ALARP principle
No industrial activity is entirely free from risk and so many companies and regulators around the world require that safety risks are reduced to levels that are As Low As Reasonably Practicable, or “ALARP”.

The “ALARP region” lies between unacceptably high and negligible risk levels. Even if a level of risk for a “baseline case” has been judged to be in this ALARP region it is still necessary to consider introducing further risk reduction measures to drive the remaining, or “residual”, risk downwards.

The ALARP level is reached when the time, trouble and cost of further reduction measures become unreasonably disproportionate to the additional risk reduction obtained.

ALARP for life
Risk can be reduced by avoidance, adopting an alternative approach, or increasing the number and effectiveness of controls.

At the concept stage of a new project there is the greatest opportunity to achieve the lowest residual risk by considering alternative options, e.g. for an offshore oilfield development, options may range from fixed legged platforms to floating production vessels to subsea facilities.

Once the concept is selected and the early design progresses, the attention shifts to considering alternative layout and system options to optimise inherent safety. In the detailed design phase, the focus moves on to examining alternative options for improving safety systems.

During operations, the attention is on collecting feedback, improving procedures and managing change to maintain the residual risk at an ALARP level. However, with advances in technology, what is ALARP today may not be ALARP tomorrow, so periodic reviews will be necessary.

Conclusion
The key to a convincing ALARP assessment lies in the documented consideration of improvement options, both implemented and discounted, at a level of resolution appropriate to the project phase. ALARP decision making amounts to taking a balanced view and reaching a defensible consensus.

ALARP Tools
• ‘Optioneering’
• Codes and standards
• Good practice and engineering judgement
• Risk assessment and cost benefit analysis
• Peer review and benchmarking
• Stakeholder consultation

Rules of Thumb
• The more complex the project, the more complex the decisions and the more sophisticated the tools required.
• The higher the risk, the more comprehensive and robust the ALARP assessment needs to be.